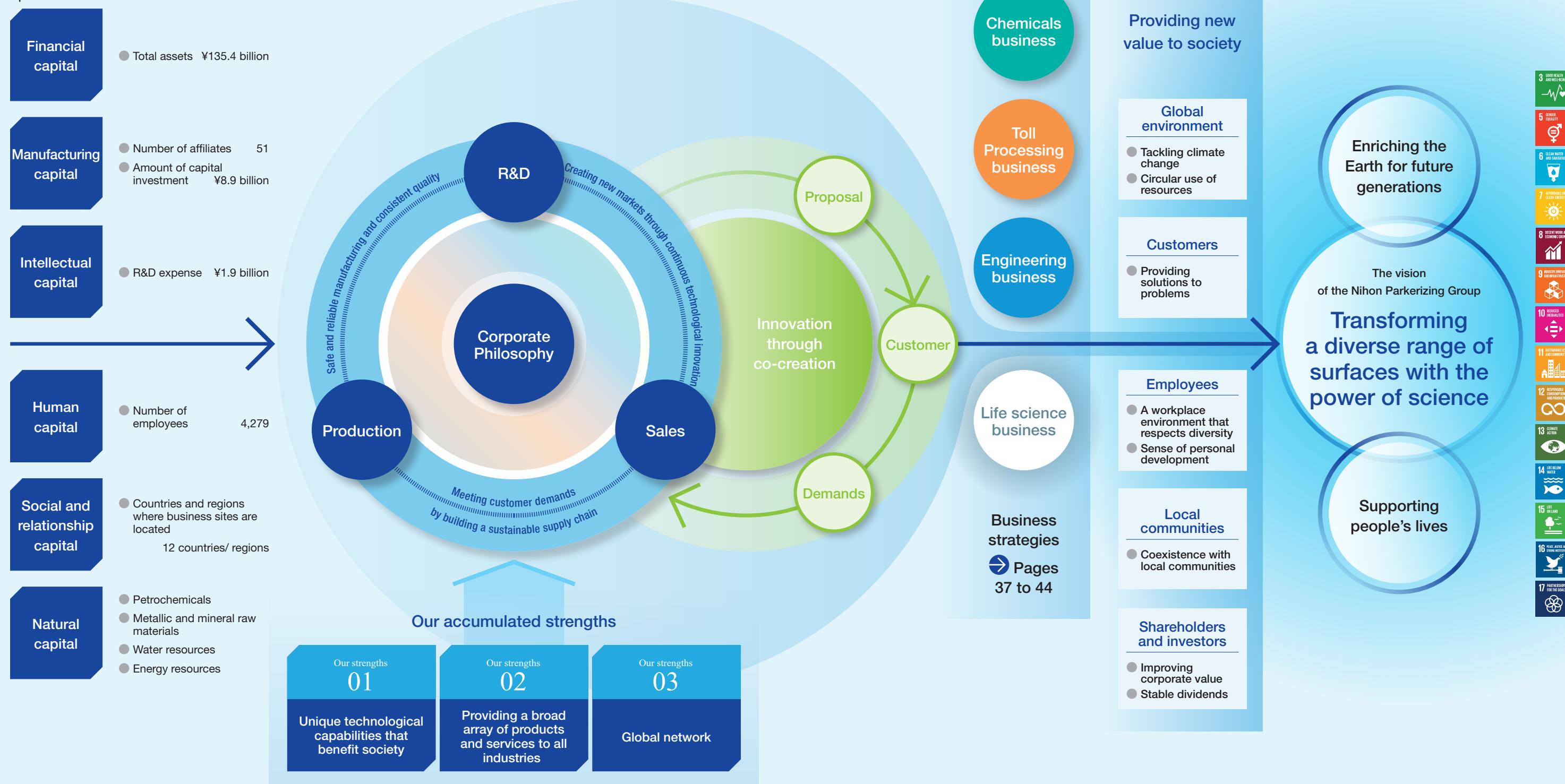


Value Creation Process

Since its founding, the Nihon Parkerizing Group has contributed to extending the useful life of products, resource conservation and reducing environmental impact by modifying the surfaces of metals and many other materials to prevent the deterioration of their strength, wear and/or rust formation. Many social issues have arisen in recent years, such as the intensification of actions to address global warming resulting from GHG (greenhouse gas) emissions and the pollution of human bodies and the environment with hazardous chemicals. Technological development contributing to solutions to environmental issues, the development of new product areas such as electronics, electricity and medical care and the expansion of the business into overseas markets where economic growth is expected to be high will be regarded as the pillars of our growth strategy as the Nihon Parkerizing Group promotes global cooperation between its sales, R&D, manufacturing and processing divisions and pushes forward with rapid technological development in line with local needs.



The Nihon Parkerizing Group will continue to pursue sustainable growth and the enhancement of its corporate value over the medium and long term, defining the Group's ideal as "Transforming a diverse range of surfaces with the power of science."