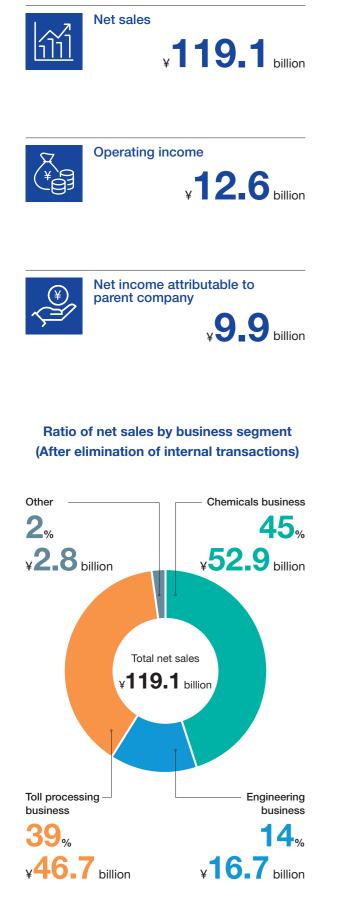
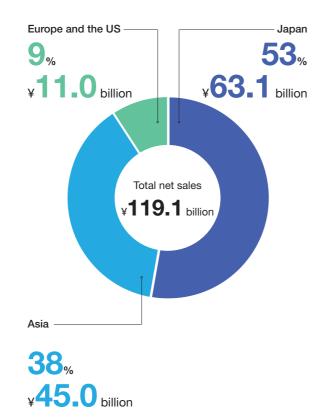
At a Glance (FY2023/3)





ROE

Equity ratio

Dividend payout ratio (consolidated)

Ratio of net sales by region

(Based on customer location)

6.1[%]

70.3%

46.5%

E

Our strengths: 01 to benefit society

functions to them. We support all areas of industry with surface modification technologies developed based on nano-level surface analysis and the elucidation of reaction mechanisms.

Providing a broad range of products and services to all industries

functions to the surfaces of all materials, including sliding properties, heat resistance, insulation/conductivity, hydrophilicity/ hydrophobicity, heat dispersion, heat insulation, and bonding of different materials.

> Our strengths: **03 Global network**

Europe, and the United States to deliver optimal products and services to our customers timely and reliably.

We are building close relationships with our customers worldwide and providing vital support to them.

