



Chairman president and C.E.O.

Kazuichi Satomi**138th**

period

April 1, 2022 ▶ September 30, 2022

**Interim
Business
Report****VISION 2030****To Our Shareholders**

Thank you very much for your continued support.

It is our pleasure to present our interim report for the 138th period, April 1 to September 30, 2022.

As you are well aware, in this period of the global economy, many countries lifted restrictions on movement. The normalization of social and economic activity led to signs of a moderate economic recovery. However, there were factors for concern, including the rising prices of raw materials and energy, continued inflation, and the deceleration of the Chinese economy due to their zero-Covid policy, and the forecast remains uncertain. The Japanese economy saw an uptick in capital investment and personal consumption. However, due to the rising prices of raw materials and constraints on parts supply chains, corporate profits and production have weakened in some industries, and the economic outlook remains challenging to predict.

The business environment faced by the Nihon Parkerizing Group was one in which our key customers in the automotive industry were affected by parts supply shortages which necessitated adjustments to production. The production of vehicles in Japan remained at the same level as the preceding year. At the same time, there was a recovery in the number of cars produced in Asia and North America. In addition, our key customers in the steel industry were affected by the falling demand for steel due to the falling auto production, China's policy of reducing crude steel production, and global crude steel production falling year on year.

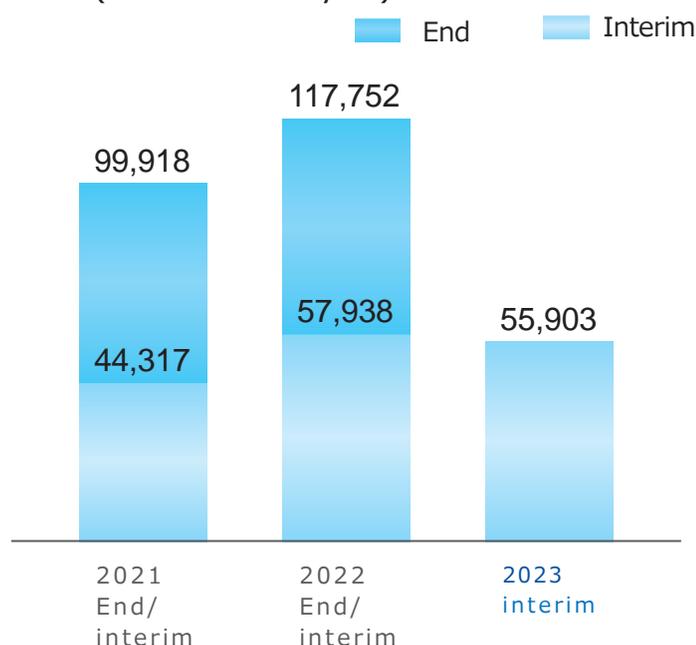
Against such a backdrop, the Nihon Parkerizing Group embarked on its fourth mid-term management plan in April 2022. As we head towards the centenary of the founding of Nihon Parkerizing in 2028, we have positioned this period as essential, expanding global business and seeking solutions to environmental problems and other social issues. In addition, we have worked to strengthen our quality control and quality assurance to supply products and services that our customers can trust.

As a result, our consolidated business achievements for this interim period are outlined below. Regarding the interim dividend for this period, at the meeting of the Board of Directors on November 8, Nihon Parkerizing resolved to pay a dividend of twenty yen per share on December 9, 2022.

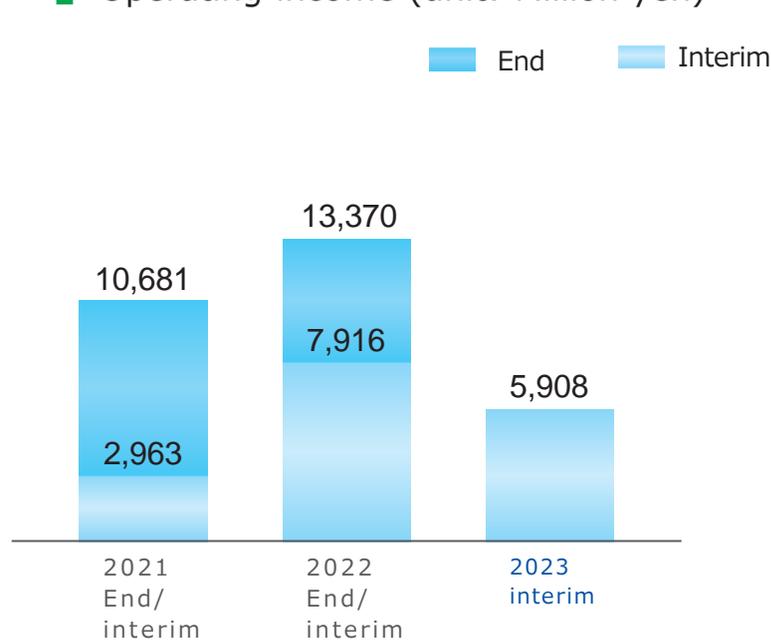
While economies worldwide are returning to normal, there are causes for concern, including the increasing costs of raw materials and energy, and the outlook remains uncertain. Against such an economic backdrop, the Nihon Parkerizing Group will continue to aim for sustainable growth through the measures outlined in its fourth mid-term management plan.

We look forward to the continued support of our shareholders.

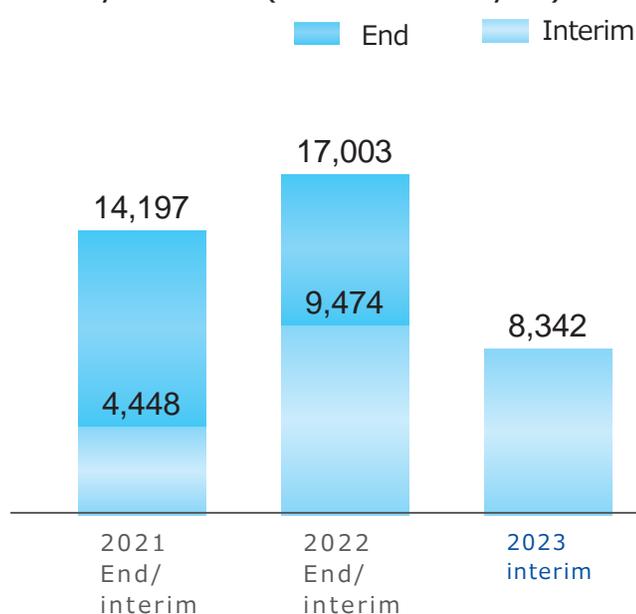
Sales (Unit: Million yen)



Operating income (unit: Million yen)



Ordinary income (Unit: Million yen)



Net income attributable to parent company (Unit: Million yen)



Company outline

Company name:	NIHON PARKERIZING CO.,LTD.
Established:	July 12, 1928
Head Office:	15-1, 1-chome, Nihonbashi, Chuo-ku, Tokyo
Capital:	4.56 billion yen
Employees:	4,364
(consolidated)	
Listing:	Prime Market of Tokyo Stock Exchange

Directors [As of September 30, 2022]

Position	Name	Role
Chairman President	Kazuichi Satomi	Chief Executive Officer
Director	Hiroyasu Tamura	In charge of the Administration Division and Group Management Division
Director	Masayuki Yoshida	In charge of the Technical Division and Corporate Planning Division
Director	Yasumasa Fukuta	In charge of the Chemicals Division and Commercial Processing Division
Outside Director	Shimako Emori	
Outside Director	Tatsuya Mori	
Outside Director	Masaharu Kubota	Audit and Supervisory Committee Member
Director	Hayato Hosogane	Audit and Supervisory Committee Member
Outside Director	Koji Chika	Audit and Supervisory Committee Member
Outside Director	Shigetaka Hazeyama	Audit and Supervisory Committee Member

Overview by Business Segment (Business outline & share of sales)

Other

Building maintenance, Solar power generation business, etc.

1,485 million yen (2.6%)



Chemicals

Manufacture and sale of metal surface treatment chemicals, rust preventive oil, rolling oil, paint, industrial cleaners, and electroless nickel plating liquid, etc.

25,586 million yen (45.8%)



**Total
55,903
million yen**

Jobbing

Rust preventive jobbing, heat treatment jobbing, etc.

22,333 million yen (40.0%)



Equipment

Manufacture and sale of metal surface treatment equipment, coating equipment, etc.

6,498 million yen (11.6%)



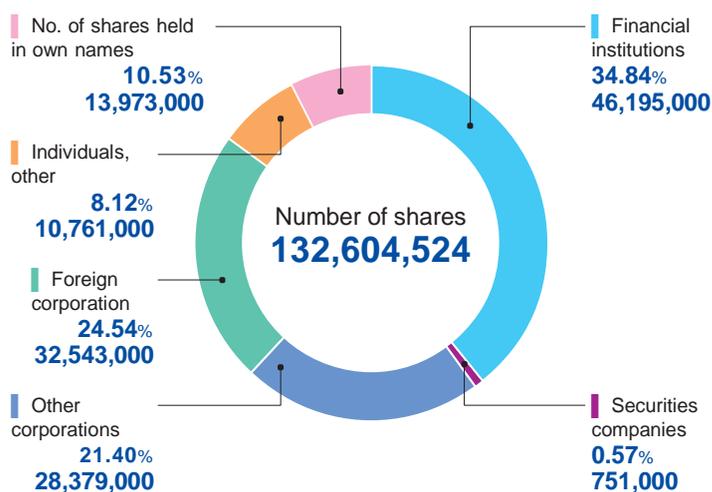
Stock information

(1) Total number of authorized shares	300,000,000
(2) Number of shares outstanding	132,604,524
(3) Number of shareholders at end of period	6,291
(4) Principal shareholders	

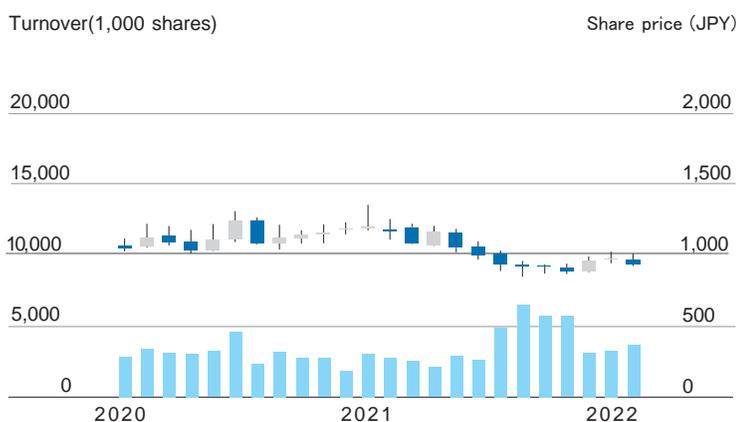
Name	Shares held (Unit: 1,000)	Ownership ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust account)	12,496	10.53
NORTHERN TRUST CO. (AVFC) RE FIDELITY FUNDS	7,746	6.52
Nippon Life Insurance Company	7,015	5.91
Meiji Yasuda Life Insurance Company	5,020	4.23
The Chiba Bank, Ltd.	4,765	4.01
Yugen Co., Ltd.	4,708	3.96
The Satomi Scholarship Foundation	4,633	3.90
Custody Bank of Japan, Ltd. (Trust account)	3,441	2.90
Sumitomo Mitsui Banking Corporation	3,113	2.62
Custody Bank of Japan, Ltd. as trustee for NIPPON STEEL CORPORATION Retirement Benefit Trust Account re-entrusted by Mizuho Trust and Banking Co., Ltd	2,664	2.24

(Note) 1. Nihon Parkerizing holds 13,973,000 treasury shares. (Not included in the above principal shareholders list.)
2. Shareholder ratios are calculated excluding the treasury shares.

Distribution by ownership



Transition of share price



Shareholders' Memo

Fiscal year: April 1 to March 31

Regular General Meeting of Shareholders: June

Dividends: Year-end Dividend Record Date: March 31

Interim Dividend Record Date: September 30

The method of public notice will be by electronic public notice; provided however that, if notices cannot be made by electronic public notice due to unavoidable circumstances, notices will be published in The Nikkei.

* For notices on Nihon Parkerizing website URL:

<https://www.parker.co.jp/>

Shareholder Registry Administrator and Special Accounts Administrator:

Mitsubishi UFJ Trust and Banking Corporation

Contact:

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation,

Address: 1-1 Nikko-cho, Fuchu-shi, Tokyo

Telephone: 0120 (232) 711 (Free dial)

Postal address: Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation, P.O. Box 29, Shin Tokyo Post Office, 137-8081

IR Calendar



Website

Please refer to the website of Nihon Parkerizing Co., Ltd for detailed IR information.

Nihon Parkerizing

search



<https://www.parker.co.jp/>

The screenshot shows the website header with the company name and navigation links. The main banner features the slogan "WE SUPPORT YOUR LIFE AND FUTURE THROUGH SURFACE TREATMENT." Below the banner, there are sections for "WHAT'S NEW" and "SOLAR POWER" with a sub-headline "Solar power energy output".