### NIHON PARKERIZING CO.,LTD.

## 135th period Business

April 1, 2019 🕨 September 30, 2019

Report

Interim





Chairman and C.E.O. Kazuichi Satomi

President and C.O.O. Kentaro Sato

#### **To Our Shareholders**

Thank you very much for your continued support. It is our pleasure to present our mid-term report for the 135<sup>th</sup> period, April 1<sup>st</sup> to September 30<sup>th</sup>, 2019.

As you well know, during this period the Japanese economy recovered moderately due to improvements in equipment investment and the employment environment. However, exports fell due to the effects of U.S.-China trade friction, and there were signs that the growth will slow, as companies revised results downwards particularly in the manufacturing industry. In the global economy, as well as the distinct deceleration in the Chinese economy, Asian and European economies exhibited weakness, and the outlook has become more opaque.

The business environment faced by the Parker Group was one in which, among our key customers in the auto industry, while auto production was robust in Japan, in China the auto output fell compared to the previous year and growth overseas was dampened. In addition, for our key customers in the steel industry, while domestic demand for steel was generally strong, the expansion of demand was weakened by the increasing deceleration of the Chinese economy.

Against such a backdrop, the Parker Group embarked on its third mid-term management plan, aiming to be a true global company as a surface modification specialist. To this end we have instituted a variety of measures to achieve targets based on our key policies of growth strategies to win in global competition, group management optimization and reform of governance in order to establish 3G Management (Global, Group, Governance). In addition, we reflected on our founding spirit of sincerity and honesty, facing our customers sincerely, providing swift and accurate service and high quality products through innovation based on our accumulated core technology, while endeavoring to strengthen our global quality improvement initiatives and research and development organization.

As a result, our consolidated business achievements for this period were as described in the latter part of this report.

As resolved at the meeting of the Board of Directors on November 8, 2019, the interim dividend for this period will be eleven yen per share, to be paid on December 10, 2019.

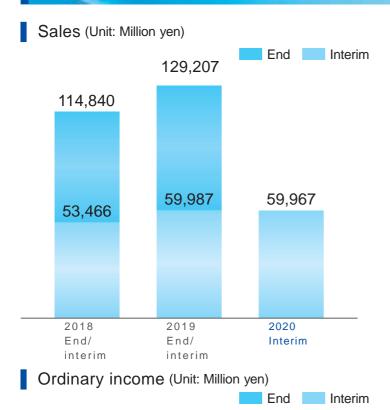
Regarding the economic outlook, it is anticipated that the global economy will remain unpredictable, and there are concerns that the Japanese economy will also slow.

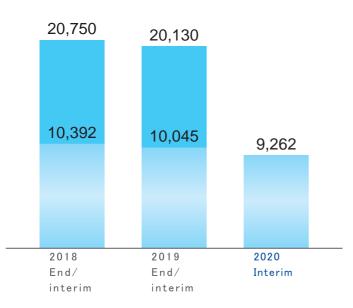
Against such an economic backdrop, the Parker Group will continue to pursue policies to achieve the targets set in the third mid-term management plan as we aim for sustainable growth.

We look forward to the continuing support of our shareholders.



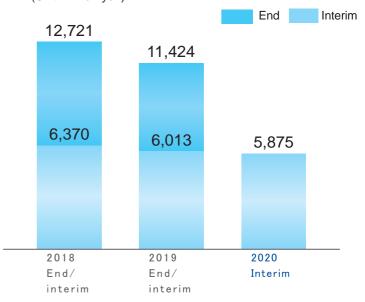
#### Consolidated results





# Operating income (unit: Million yen) End Interim

Net income attributable to parent company (Unit: Million yen)



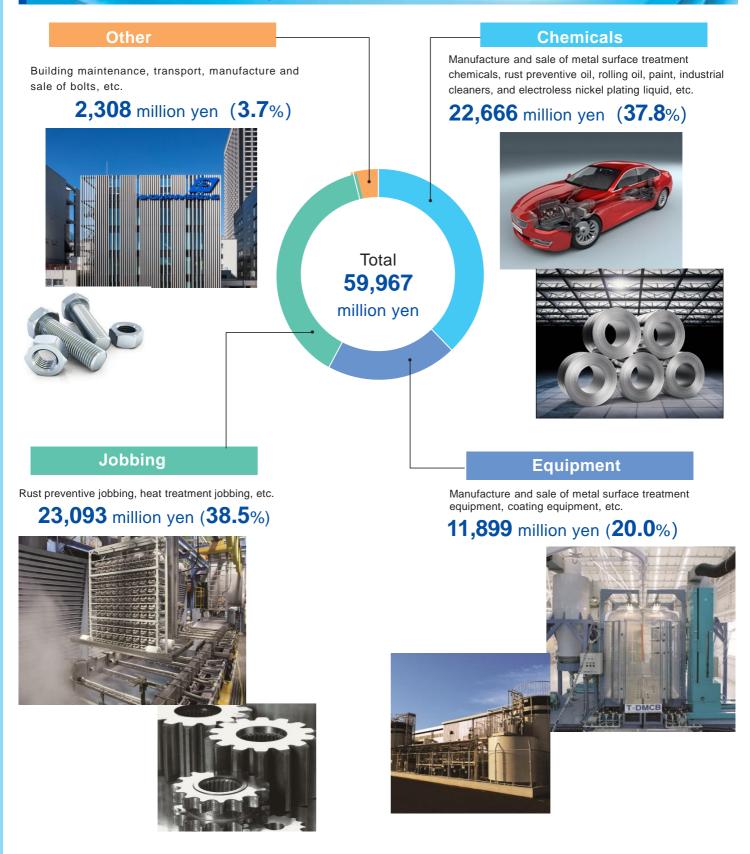
#### Company outline [As of Sept. 30, 2019]

Company name:	NIHON PARKERIZING CO., LTD.
Established:	July 12, 1928
HEAD Office:	15-1, 1-chome, Nihonbashi, Chuo-ku, Tokyo
Capital:	4.56 billion yen
Employees	4,409
(consolidated):	
(consolidated): Listing:	First Section of Tokyo Stock Exchange

#### Directors [As of September 30, 2019]

Chairman	Kazuichi	Satomi	Chief Executive Officer
President	Kentaro	Sato	Chief Operating Officer
Director	Hayato	Hosogane	General Manager of Corporate Planning Division
Director	Hiroyasu	Tamura	General Manager of Administration Division
Director	Masayuki	Yoshida	General Manager of Technical Division and Central Research Laboratories
Outside Director	Shimako	Emori	
Outside Director	Tatsuya	Mori	
Outside Director	Mitsuru	Matsumoto	Audit and Supervisory Committee Member
Outside Director	Masaharu	Kubota	Audit and Supervisory Committee Member
Outside Director	Којі	Chika	Audit and Supervisory Committee Member

#### Overview by Business Segment (Business outline & share of sales)



#### Stock information

<ol> <li>(1) Total n</li> <li>(2) Numbe</li> <li>(3) Numbe</li> <li>(4) Princip</li> </ol>		300,000,000 132,604,524 4,030		
	Name	Shares held (Uni	t: 1,000)	Ownership ratio (%)
NORTHERNTRUST CO. (AVFC) RE FIDELITY FUNDS			8,510	6.92
Nippon Life Insurance Company			7,015	5.70

Meiji Yasuda Life Insurance Company	5,578	4.53
The Master Trust Bank of Japan, Ltd. (Trust account)	4,989	4.05
The Chiba Bank, Ltd.	4,765	3.87
Yugen Co., Ltd.	4,708	3.83
The SATOMI Scholarship Foundation	4,633	3.76
Mizuho Bank, Ltd.	4,227	3.43
Japan Trustee Services Bank, Ltd. (Trust account)	3,927	3.19
Sumitomo Mitsui Banking Corporation	3,113	2.53

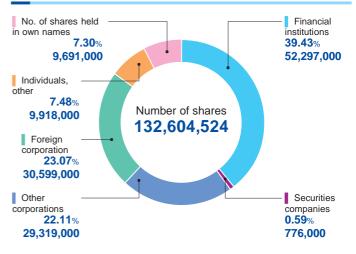
(Note) 1. Nihon Parkerizing holds 9,691,000 treasury shares. (Not included in the above principal shareholders list.)

2. Shareholder ratios are calculated excluding the treasury shares.

#### Transition of share price



#### Distribution by ownership



#### Shareholders' Memo

Fiscal year: April 1 to March 31

Regular General Meeting of Shareholders: June

Dividends: Year-end Dividend Record Date: March 31 Interim Dividend Record Date: September 30 The method of public notice will be by electronic public notice;

provided however that, if notices cannot be made by electronic public notice due to unavoidable circumstances,

notices will be published in The Nikkei.

\* For notices on Nihon Parkerizing website URL: https://www.parker.co.jp/

Shareholder Registry Administrator and Special Accounts Administrator: Mitsubishi UFJ Trust and Banking Corporation

#### Contact:

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation,

Address: 1-1 Nikko-cho, Fuchu-shi, Tokyo

Telephone: 0120 (232) 711 (Free dial)

Postal address: Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation, P.O. Box 29, Shin Tokyo Post Office, 137-8081



https://www.parker.co.jp/

#### SURFACE TREATMENT CHEMICALS

PROCESSING SERVICES 2091122 Heler 2091122 Heler Creative Creat

 Notice Regarding Results of Acquisition and Completion of Acquisition of Treasury Stock Through the Off-auction Own Shares Trading System (ToSTNeT-3)

Notice Regarding Acquisition of Treasury Stock and Same Buyback Through Off-auction Own Shares Repurchase Transport, (CGSTNeT-3) (Acquisition of shares and share buyback Brough Off-auction Own Shares Researchase Traction System