

To Our Shareholders

Thank you very much for your continued support. We are pleased to present our interim report for the 139th period (April 1 to September 30, 2023).

As you well know, in this interim period in Japan, social and economic activity normalized, and personal consumption and capital investment recovered. While corporate profits improved, the outlook remains uncertain due to factors such as the high raw materials and energy prices and the risks associated with sudden exchange rate fluctuations. In addition, the global economy experienced a moderate recovery, with personal consumption remaining resilient; however, the outlook remains uncertain due to the prolonged tightening of monetary policy by governments around the world and the risk of an economic downturn in China due to the stagnation of the real estate market.

Regarding the situation faced by our key customers in the automotive industry, the impact of production cutbacks due to semiconductor supply shortages is gradually easing, and both the global and domestic output of automobiles are recovering. In addition, among our key customers in the steel industry, although demand for steel for the automotive industry is recovering, the demand for steel for the construction and machinery industries remains stagnant. The output of crude steel in Japan and globally fell slightly yearly.

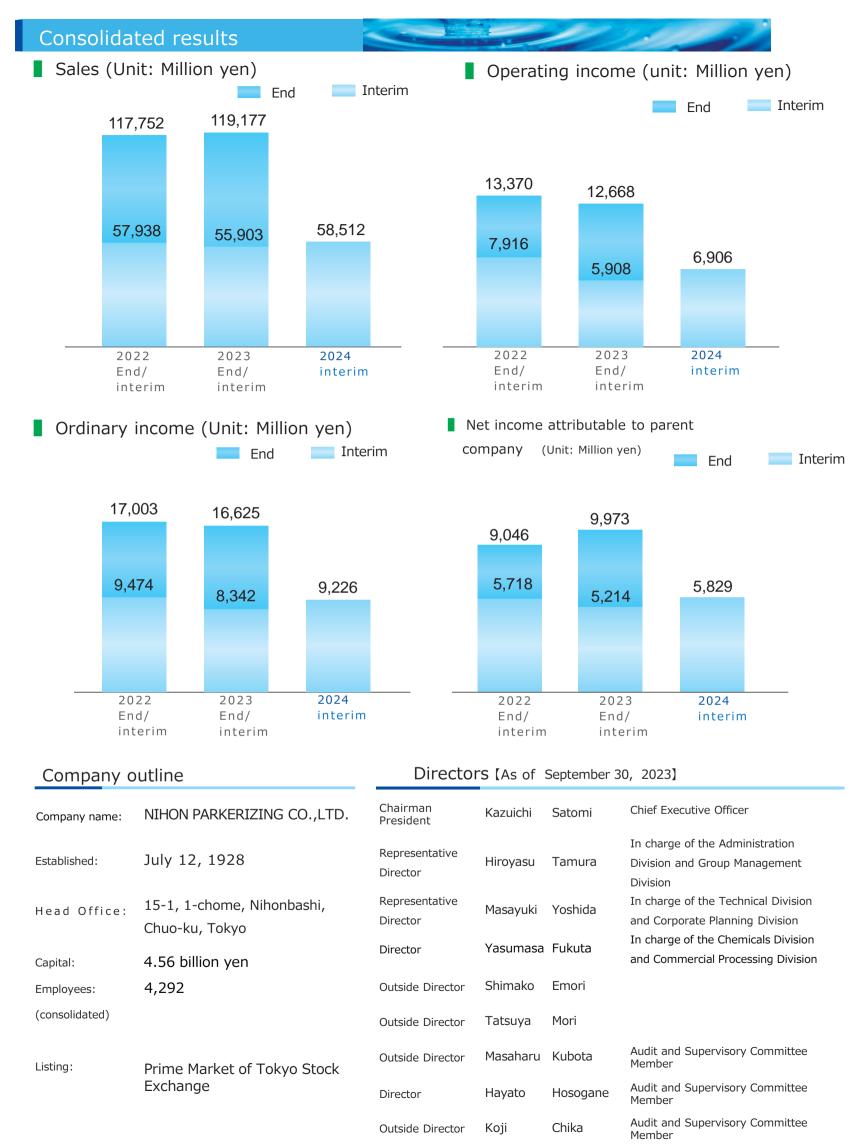
Against such a backdrop, the Nihon Parkerizing Group, under its fourth mid-term management plan starting in April 2022, has been working to increase corporate value from a long-term perspective by cultivating existing markets in all our business segments, and developing new fields, expanding global business, and seeking solutions to environmental and other social issues. In addition, we have been working to strengthen quality control and quality assurance throughout the whole Group to supply products and services that our customers can trust.

As a result, our consolidated achievements in this interim period are outlined below.

Regarding the interim dividend for this period, at the meeting of the Board of Directors on November 7,2023. Nihon Parkerizing resolved to pay a dividend of twenty yen per share on December 8, 2023.

While economies around the world are returning to normal, there are causes for concern, including the continuing high costs of raw materials and energy and the possibility of an economic slowdown in China, and the outlook remains uncertain. Against such an economic backdrop, the Nihon Parkerizing Group will continue to aim for sustainable growth through the measures outlined in its fourth mid-term management plan.

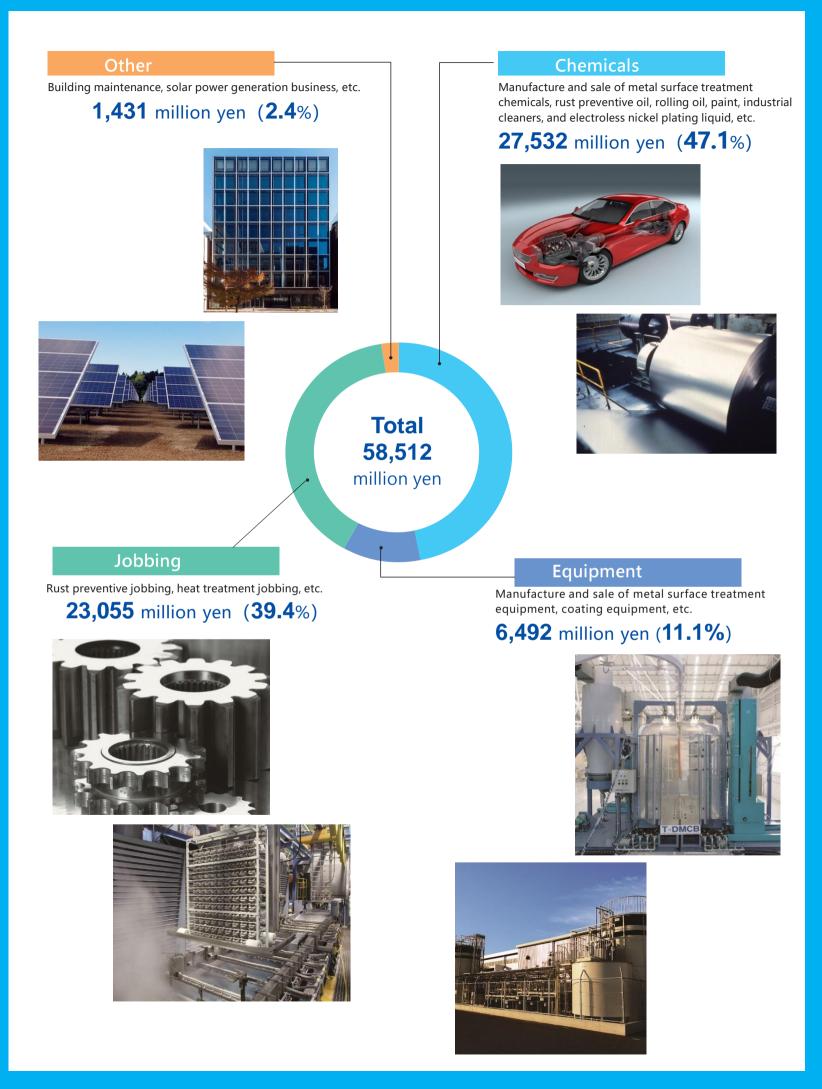
We look forward to the continued support of our shareholders.



Outside Director Shigetaka Hazeyama

na Audit and Supervisory Committee Member

Overview by Business Segment (Business outline & share of sales)



Stock information

- (1) Total number of authorized shares
- (2) Number of shares outstanding
- (3) Number of shareholders at end of period

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	Name	Shares held (Unit: 1,000)	Ownership	ratio (%)
The Master Trus	st Bank of J	apan, Ltd. (Trust account)	12,883	10.87
NORTHERN TRU	JST CO. (A	7,347	6.20	
Nippon Life Insu	Irance Com	7,015	5.92	
Meiji Yasuda Life	e Insurance	Company	5,020	4.23
The Chiba Bank	, Ltd.		4,765	4.02
Yugen Co., Ltd.			4,708	3.97
The Satomi Sch	olarship Fou	undation	4,633	3.91
Custody Bank o	f Japan, Ltd	I. (Trust account)	4,076	3.44
Sumitomo Mitsu	ii Banking C	Corporation	3,113	2.62
CORPORATION	Retirement	I. as trustee for NIPPON STEEL Benefit Trust Account re- and Banking Co., Ltd	2,664	2.24

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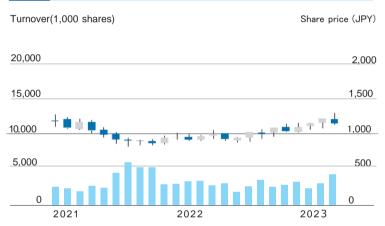
132,604,524

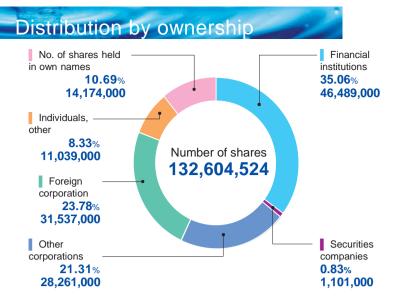
6,466

(Note) 1. Nihon Parkerizing holds 14,174,000 treasury shares. (Not included in the above principal shareholders list.)

2. Shareholder ratios are calculated excluding the treasury shares.

Transition of share price





Shareholders' Memo

Fiscal year: April 1 to March 31

Regular General Meeting of Shareholders: June

Dividends: Year-end Dividend Record Date: March 31 Interim Dividend Record Date: September 30 The method of public notice will be by electronic public notice; provided however that, if notices cannot be made by electronic public notice due to unavoidable circumstances, notices will be published in The Nikkei.

* For notices on Nihon Parkerizing website URL:

https://www.parker.co.jp/

Shareholder Registry Administrator and Special Accounts Administrator: Mitsubishi UFJ Trust and Banking Corporation

Contact:

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation,

Address: 1-1 Nikko-cho, Fuchu-shi, Tokyo

Telephone: 0120 (232) 711 (Free dial)

Postal address: Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation, P.O. Box 29, Shin Tokyo Post Office, 137-8081

IR Calendar

1 st Quarte	2 nd Quarter		3 rd Quarter		4 th Quarter					
Apr May Announcemen ts of Annual Financial Statements Finar Resu Briefi	of Share cial Its	Jul Meeting sholders	Aug Announceme 1 st quarter fi statements		Oct	Nov Announcement quarter financia statements		q	Feb Innouncement uarter financia tatements	

Website

Please refer to the website of Nihon Parkerizing Co., Ltd. for detailed IR information.







