# Interim Business Report

for the 131th Term2015.4.1-2015.9.30



## To Our Shareholders

First of all, let us express our sincere appreciation to our shareholders for your continued patronage and support. It is our pleasure to present the interim report for the 131<sup>st</sup> period, covering the period from April 1<sup>st</sup> 2015 to September 30<sup>th</sup> 2015.

During this period in the global economy, the Chinese economy showed clear signs of deceleration and overall the export-oriented economies in Asia remained at a standstill. While the U.S. economy continues to recover momentum, there are many uncertainties remaining and the Federal Reserve has yet to raise the interest rate. In the Japanese economy there has been a moderate recovery and corporate profits have rebounded due to factors such as the low oil prices and weak yen and there have been indications of a recovery in equipment investment. However as Japanese corporations have globalized their operations and are increasingly reliant on conditions overseas, concerns for a downturn overseas are casting a shadow domestically.

Regarding the business environment for metal surface modifications faced by our Parker Group, our key customers in the automotive industry have been reducing output, and the total number of automobiles manufactured domestically fell compared to the previous year. Likewise in the steel industry, while domestic demand has remained stable, Asia has continued to suffer from excess supply and the business environment remains tough.

In the midst of such a difficult economic environment, our Parker Group has worked to provide our customers with high quality, low cost technology which matches their needs, and has strengthened our production facilities overseas particularly in the U.S., Mexico, China and Thailand to ensure that we take advantage of overseas demand. Furthermore, we have been concentrating our efforts on research and development targeting the creation of innovative technologies to ensure that we retain our position of predominance in the market well into the future.

As a result, our business achievements for this period were as follows.

Net sales were 51,852 million yen (up 8.1% on the corresponding period for the previous year) and operating income was 7,297 million yen (down 1.1% ditto). Ordinary income was 8,532 million yen (up 1.4% ditto) and net income attributable to parent company shareholders was 5,073 million yen (up 3.7% ditto).

The overview by each business segment is as follows.

### (Chemicals Business)

Net sales were 21,887 million yen (up 1.1% on the corresponding period for the previous year) and operating income was 4,175 million yen (down 6.0% ditto). Domestic demand for metal surface treatment chemicals in the automotive and steel industries showed improvement and overseas demand was also relatively steady due in part to the weak yen. However profitability fell due to the price rises

for raw materials, resulting in an overall fall in profit despite increased revenue.

(Equipment Business)

Net sales were 9,492 million yen (up 27.2% on the corresponding period for the previous year) and

operating income was 275 million yen (down 12.4% ditto). In Japan this segment posted sales for large

facilities in the housing related industry and business was relatively steady overseas as well leading to

increased revenue. However profitability was stagnant and the overall result was increased revenue

coupled with decreased profit.

(Jobbing Business)

Net sales were 18,889 million yen (up 7.3% on the corresponding period for the previous year)

and operating income was 3,313 yen (up 11.3% ditto). In the heat treatment jobbing business overseas,

while demand expanded in China it was stagnant in Indonesia. Demand for heat treatment jobbing was

also sluggish domestically due to the shift overseas of automotive parts manufacturing. By contrast,

demand was relatively steady in the rust prevention jobbing business both domestically and overseas

and as a result, there was an overall increase in revenue and profit.

(Other Business)

Net sales were 1,582 million yen (up 28.2% on the corresponding period for the previous year)

and operating income was 126 million yen (up 31.5% ditto). The building maintenance business

performed well and with the inclusion of a consolidated subsidiary that manufactures and sells bolts,

this segment achieved an overall increase in both revenue and profit.

Regarding the interim dividend for this period, a resolution was passed by the Board of Directors

on 6th November to pay a dividend of seven and a half yen per share to be paid on the 10th of December,

2015.

Regarding the outlook for the second half of the financial year, while there are indications that

domestic automotive production has bottomed-out after continuing to fall each month year-on-year

for over a year, there is increased wariness over the deceleration of the Chinese economy as well as

concern over its effect on the global economy. The future outlook is extremely uncertain and we

anticipate that the environment faced by the metal surface modification business will remain tough.

Against such an economic backdrop, our Parker Group, under its motto of "back to the basics" as

a technology-driven company, will pursue the development of surface modification technologies

which cannot be beaten in terms of innovation and originality as well as actively promoting equipment

investment overseas, strengthening the structure of our organization and increasing profits.

We look forward to the unerring support of our shareholders.

President & C.O.O.

Kazuichi SATOMI

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# **Consolidated Balance Sheet**

	September 30 <b>2015</b>	March 31 <b>2015</b>
	(JPY Million)	
Assets		
Current assets	95,719	89,812
Cash and deposits	41,708	38,835
Notes and accounts receivable-trade	33,063	32,675
Short-term investment securities	4,441	2,090
Inventories	11,374	10,765
Deferred tax assets	1,385	1,425
Other	3,919	4,190
Allowance for doubtful accounts	Δ173	Δ169
Fixed assets	94,605	97,303
Tangible assets	52,813	50,911
Buildings and fixtures, net	17,287	16,393
Machinery, equipment and vehicles, net	13,373	12,851
Land	15,183	15,235
Construction in progress	4,752	4,481
Other	2,215	1,949
Intangible assets	1,451	1,616
Goodwill	321	466
Other	1,130	1,149
Investments and other assets	40,341	44,775
Investment in securities	28,503	32,376
Long-term loans receivable	220	250
Deferred tax assets	1,104	1,088
Other	10,607	11,159
Allowance for doubtful accounts	Δ95	Δ99
Total assets	190,325	187,116

Liabilities 33   Notes and accounts payable-trade 13   Short-term loans payable 13   Current portion of long-term loans payable 14   Corporate income taxes payable 15   Provision for bonuses 16   Other 16   Fixed liabilities 17   Long-term loans payable 16   Provision for directors' retirement benefits 17   Net defined benefit liability 16   Deferred tax liabilities 26   Other 26   Total liabilities 5   Net assets 5   Shareholders' equity 10   Paid-in capital 26   Capital surplus 27   Retained earnings 96   Treasury stock 26   Accumulated other comprehensive profit 13	4,076 5,116 308 329 1,848 2,307 4,165 7,609 1,789 873 9,753 2,994	2015  32,710  15,535  144  399  1,888  2,345  12,397  18,282  1,854  901
Current liabilities 3-4   Notes and accounts payable-trade 13   Short-term loans payable 15   Current portion of long-term loans payable 25   Corporate income taxes payable 27   Provision for bonuses 28   Other 14   Fixed liabilities 17   Long-term loans payable 17   Provision for directors' retirement benefits 18   Net defined benefit liability 26   Deferred tax liabilities 27   Other 27   Total liabilities 27   Net assets 5   Shareholders' equity 10   Paid-in capital 27   Capital surplus 27   Retained earnings 29   Treasury stock 26   Accumulated other comprehensive profit 13	5,116 308 329 1,848 2,307 4,165 <b>7,609</b> 1,789 873	15,535 144 399 1,888 2,345 12,397 <b>18,282</b> 1,854 901
Notes and accounts payable-trade Short-term loans payable Current portion of long-term loans payable Corporate income taxes payable Provision for bonuses Other  Fixed liabilities Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  5  Net assets Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  11  12  13  14  15  16  17  17  18  18  18  19  19  10  10  10  10  11  11  11  11	5,116 308 329 1,848 2,307 4,165 <b>7,609</b> 1,789 873	15,535 144 399 1,888 2,345 12,397 <b>18,282</b> 1,854 901
Short-term loans payable Current portion of long-term loans payable Corporate income taxes payable Provision for bonuses Other  Fixed liabilities Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  113	308 329 1,848 2,307 4,165 <b>7,609</b> 1,789 873 9,753	144 399 1,888 2,345 12,397 <b>18,282</b> 1,854 901
Current portion of long-term loans payable Corporate income taxes payable Provision for bonuses Other  Fixed liabilities Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  12  Corporate income taxes payable Provision for bonuses  14  15  16  17  18  18  19  19  10  10  10  11  11  11  11  11	329 1,848 2,307 4,165 <b>7,609</b> 1,789 873 9,753	399 1,888 2,345 12,397 18,282 1,854 901
Corporate income taxes payable Provision for bonuses Other  Fixed liabilities Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit	1,848 2,307 4,165 <b>7,609</b> 1,789 873 9,753	1,888 2,345 12,397 18,282 1,854 901
Provision for bonuses Other  Fixed liabilities Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  5  Net assets Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  12  Provision for bonuses  14  15  16  17  18  18  19  19  10  10  10  10  10  10  10  10	2,307 4,165 <b>7,609</b> 1,789 873 9,753	2,345 12,397 <b>18,282</b> 1,854 901
Fixed liabilities  Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  12  Fixed liabilities 12  13  14  15  16  17  18  18  19  19  10  10  10  10  10  10  10  10	4,165 <b>7,609</b> 1,789 873 9,753	12,397  18,282 1,854 901
Fixed liabilities 11  Long-term loans payable Provision for directors' retirement benefits  Net defined benefit liability Deferred tax liabilities 2  Other 2  Total liabilities 5  Net assets  Shareholders' equity 10  Paid-in capital 2  Capital surplus 3  Retained earnings 9  Treasury stock Δ  Accumulated other comprehensive profit 12	<b>7,609</b> 1,789 873 9,753	<b>18,282</b> 1,854 901
Long-term loans payable Provision for directors' retirement benefits Net defined benefit liability Deferred tax liabilities Other  Total liabilities  5  Net assets Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  13	1,789 873 9,753	1,854 901
Provision for directors' retirement benefits  Net defined benefit liability  Deferred tax liabilities  Other  Total liabilities  Shareholders' equity  Paid-in capital  Capital surplus  Retained earnings  Treasury stock  Accumulated other comprehensive profit  13	873 9,753	901
Net defined benefit liability Deferred tax liabilities Other  Total liabilities  5  Net assets Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit	9,753	
Deferred tax liabilities  Other  Total liabilities  5  Net assets  Shareholders' equity  Paid-in capital  Capital surplus  Retained earnings  Treasury stock  Accumulated other comprehensive profit	-	0.711
Other  Total liabilities  Stareholders' equity Paid-in capital Capital surplus Retained earnings Patained earnings Treasury stock  Accumulated other comprehensive profit	2,994	9,711
Total liabilities  Shareholders' equity Paid-in capital Capital surplus Retained earnings Treasury stock  Accumulated other comprehensive profit  5   Total liabilities  5   Accumulated other comprehensive profit	*	3,938
Net assets  Shareholders' equity  Paid-in capital  Capital surplus  Retained earnings  Treasury stock  Accumulated other comprehensive profit  102  Accumulated other comprehensive profit	2,199	1,875
Shareholders' equity       102         Paid-in capital       2         Capital surplus       3         Retained earnings       93         Treasury stock       △3         Accumulated other comprehensive profit       13	1,685	50,992
Paid-in capital 2   Capital surplus 3   Retained earnings 98   Treasury stock Δ3   Accumulated other comprehensive profit		
Capital surplus 3   Retained earnings 98   Treasury stock Δ3   Accumulated other comprehensive profit	2,919	98,793
Retained earnings 98 Treasury stock △  Accumulated other comprehensive profit 13	4,560	4,560
Treasury stock  Accumulated other comprehensive profit  13	3,912	3,913
Accumulated other comprehensive profit 13	8,076	93,949
	3,629	Δ3,628
Valuation difference on available-for-sale securities	3,262	15,492
variation difference on available for sale securities	8,583	10,615
Deferred gains or losses on hedges	19	Δ3
Foreign currency translation adjustment	4,691	4,910
Remeasurements of defined benefit plans	Δ31	Δ29
Non-controlling interests 22	2,457	21,836
Total net assets 138	<b>-</b> , <b>-</b> 3 /	
Total liabilities and net assets 190	8,640	136,123

# **Consolidated Statements of income**

	Six months ended September 30		
	2015	2014	
	(JPY	Million)	
Net sales	51,852	47,946	
Cost of sales	32,567	29,562	
Gross profit	19,284	18,383	
Selling, general and administrative expenses	11,987	11,007	
Operating income	7,297	7,375	
Non-operating profit	1,474	1,213	
Interest income	131	106	
Dividends income	345	251	
Rent income	187	169	
Technical support fee	199	167	
Equity in earnings of affiliates	412	336	
Other	197	182	
Non-operating expenses	238	175	
Interest expenses	11	7	
Foreign exchange losses	80	38	
Other	147	129	
Ordinary income	8,532	8,412	
Extraordinary income	63	10	
Extraordinary loss	102	130	
Income before income taxes	8,493	8,293	
Income taxes	2,474	2,605	
Net income	6,019	5,687	
Net income attributable to non-controlling interests	946	796	
Net income attributable to parent company shareholders	5,073	4,891	