



Chairman and C.E.O. Kazuichi Satomi

Representative Director President, Executive Officer Masayuki Aoyama

<u>Interim Business</u> Report

140th period April 1, 2024 ► September 30, 2024

code : 4095

To Our Shareholders

Thank you very much for your continued support. It is a pleasure to present our interim report for the 140th period, April 1 to September 30, 2024.

As you well know, during this period, the Japanese economy recovered moderately following a recovery in equipment investment and production. However, there was a slowdown in some areas such as personal consumption. At the same time, the cost of raw materials and energy remained high. Exchange rate fluctuations were volatile, and the outlook remains uncertain. When we look at the global economy, consumer spending remained firm in the US, and there were signs of a moderate recovery. However, the pace of recovery is slowing, and there is a risk of recession due to the slowdown in the Chinese economy.

Among our Group's key customers in the automotive industry, the semiconductor and parts supply shortages were largely mitigated, and auto output rose year on year in the US, Mexico, and India. However, auto output fell compared to the previous year in Japan, where sales growth was sluggish, and in Thailand, Korea and Indonesia. For our key customers in the steel industry, demand for steel in the construction industry in Japan was somewhat sluggish, and crude steel production fell compared to the previous year. However, output rose in India and China, and overall output was flat.

Against such a backdrop, the Parker Group, under its fourth mid-term management plan, which is in its final year, worked to cultivate new businesses in existing fields, develop new businesses in all of our business segments, and expand our business globally. In addition, we actively sought solutions to environmental and social issues. We worked to improve our corporate value with a long-term perspective. We also strengthened our quality control and quality assurance Group-wide to ensure the supply of products and services that have the trust of our customers.

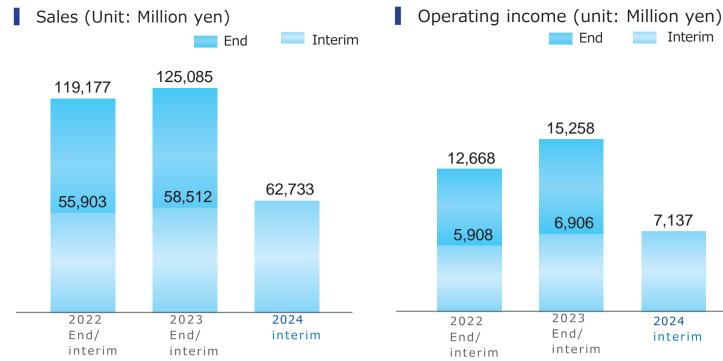
As a result, our consolidated business achievements for this interim period were as described in the latter part of this report.

Regarding the interim dividend for this period, the company has resolved at the meeting of its Board of Directors held on November 8 to pay a dividend of twenty-five yen per share with a payment start date of December 10.

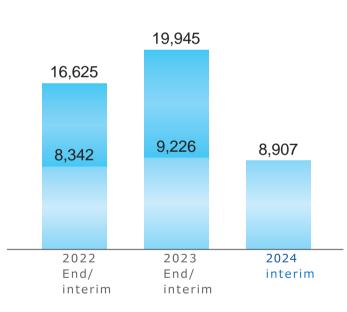
The economic outlook remains uncertain in both Japan and around the world. However, the Nihon Parkerizing Group will continue to implement various measures to achieve the targets in the fourth mid-term management plan, aiming for sustainable growth as well as promoting regional management to achieve our Vision2030.

We look forward to the continuing support of our shareholders.





Ordinary income (Unit: Million yen) Interim End

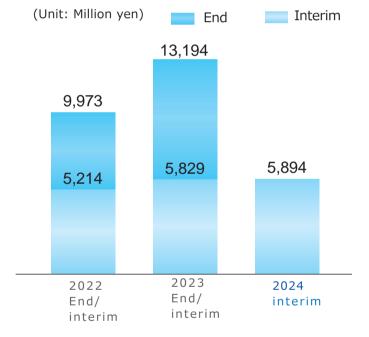


15,258 12,668 7,137 6,906 5,908 2023 2022 2024 End/ End/ interim interim interim

End

Interim

Net income attributable to parent company



Company outline [As of September 30, 2024]

Company name:	NIHON PARKERIZING CO., LTD.	Chairman	Kazuichi	Satomi
Established:	July 12, 1928	Representative Director	Masayuki	Aoyama
Head Office:	15-1, 1-chome, Nihonbashi,	Representative Director	Hiroyasu	Tamura
	Chuo-ku, Tokyo	Director	Yasumasa	Fukuta
Capital:	4.56 billion yen	Outside Director	Shimako	Emori
Employees:	4,342	Outside Director	Tatsuya	Mori
(consolidated)		Outside Director	Masaharu	Kubota
Listing:		Director	Hayato	Hosogane
	Prime Market of Tokyo Stock Exchange	Outside Director	Koji	Chika
		Outside Director	Shigetaka	Hazeyama

Audit and Supervisory Committee Member Audit and Supervisory Committee Member Audit and Supervisory Committee Member Audit and Supervisory Committee Member

Chief Executive Officer

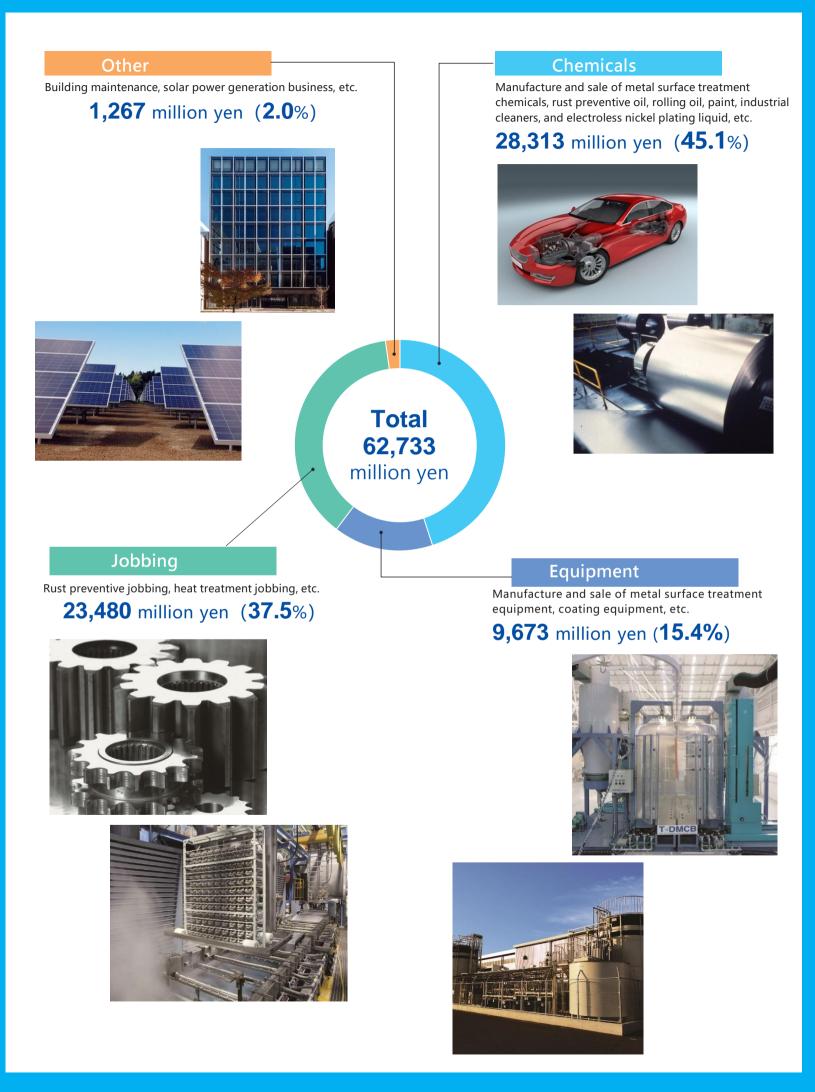
Executive Officer

President, Executive Officer

Vice President, Executive Officer

Directors [As of September 30, 2024]

Overview by Business Segment (Business outline & share of sales)



Stock information

 (1) Total number of authorized shares (2) Number of shares outstanding (3) Number of shareholders at end of period (4) Principal shareholders 	300,000,000 132,604,524 7,094		
Name Shares held (Unit: 1,000)	Ownership	ratio (%)	
The Master Trust Bank of Japan, Ltd. (Trust account)	12,280	10.07	
Nippon Life Insurance Company	7,015	5.75	
NORTHERN TRUST CO. (AVFC) RE FIDELITY FUNDS	5,325	4.36	
Meiji Yasuda Life Insurance Company	5,020	4.11	
Yugen Co., Ltd.	4,978	4.08	
The Chiba Bank, Ltd.	4,765	3.90	
The Satomi Scholarship Foundation	4,633	3.80	
Custody Bank of Japan, Ltd. (Trust account)	3,716	3.04	
Sumitomo Mitsui Banking Corporation	3,113	2.55	
Custody Bank of Japan, Ltd. as trustee for NIPPON STEEL CORPORATION Retirement Benefit Trust Account re- entrusted by Mizuho Trust and Banking Co., Ltd	2,664	2.18	

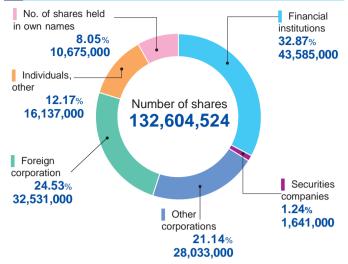
(Note) 1. Nihon Parkerizing holds 10,675,000 treasury shares. (Not included in the above principal shareholders list.)

2. Shareholder ratios are calculated excluding the treasury shares.

Transition of share price



Distribution by ownership



Shareholders' Memo

Fiscal year: April 1 to March 31

Regular General Meeting of Shareholders: June

Dividends: Year-end Dividend Record Date: March 31 Interim Dividend Record Date: September 30

The method of public notice will be by electronic public notice; provided however that, if notices cannot be made by electronic public notice due to unavoidable circumstances,

notices will be published in The Nikkei.

* For notices on Nihon Parkerizing website URL:

https://www.parker.co.jp/

Shareholder Registry Administrator and Special Accounts Administrator:

Mitsubishi UFJ Trust and Banking Corporation

Contact:

Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation,

Address: 1-1 Nikko-cho, Fuchu-shi, Tokyo

Telephone: 0120 (232) 711 (Free dial)

Postal address: Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation, P.O. Box 29, Shin Tokyo Post Office, 137-8081

IR Cale	endar			(De					5	/
1 st Quarter		2 nd Quarter		3 rd Quarter		$4^{ th}$ Quarter				
Apr May Announcemen ts of Annual Financial Statements	Jun General Mee of Sharehold	ers 1 st q	Aug uncement of uarter financi ements	Sep		Nov Incement of 2 ^r or financial nents	Dec		Feb Incement of 3 ^r In financial Thents	Mar d

Website

Please refer to the website of Nihon Parkerizing Co., Ltd. for detailed IR information.

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Nihon Parkerizing

https://www.parker.co.jp/

Results Briefing



